

Tennessee



Campus Compact

BY-LAWS

These by-laws constitute the code of rules adopted by the Tennessee Campus Compact for the regulation and management of its business and affairs.

Table of Contents

Article I	–	Name
Article II	–	Mission
Article III	–	Host Institution
Article IV	–	Membership
Article V	–	Finances
Article VI	–	Governance
Article VII	–	Miscellaneous Provisions
Article VIII	–	Limitations
Article IX	–	Amendments to By-Laws

PREAMBLE

The Tennessee Campus Compact will serve as a key partner to other state efforts in creating solutions for higher education challenges of access, equity, and accountability while promoting engaged citizenship.

Article I: Name

The name of this organization shall be Tennessee Campus Compact (TNCC), herein referred to as “the TNCC.” It is an organization founded in 2008 in Nashville, Tennessee by 29 institutional member presidents. TNCC is affiliated with the national Campus Compact, located at Brown University in Providence, Rhode Island.

Article II: Mission

The TNCC is a membership association of college and university presidents and their institutions committed to promoting active citizenship as an aim of higher education. The TNCC provides statewide leadership in advocating, supporting, and increasing student involvement in academic and co-curricular based public service. It aims to strengthen the capacity of member institutions to serve society; to enhance student learning; and to develop in individual students the knowledge, values, skills, and habits of civic responsibility and democratic participation.

Article III: Host Institution

Tennessee State University (TSU) shall serve as the first host institution for TNCC. It operates in association with the TSU Center for Service-Learning and Civic Engagement. The Executive Board may relocate the TNCC office from the host institution and contract with any one of the Executive Board’s members or another appropriate entity to provide fiscal and payroll services and any other services required by TNCC if TSU is unable to meet its obligations as stipulated in the TSU-TNCC Host Affiliation Agreement. The TNCC adopts the personnel, fiscal, and operational policies of its host institution until such time as it achieves independent 501(c) (3) status.

Article IV: Membership

Section 1: Membership

Membership is open to the presidents and chancellors of any nationally or regionally accredited, two or four-year higher education institution, graduate or professional school in the State of Tennessee. The Presidents’ Council meets once a year.

Section 2: Membership Dues

Institutional membership requires payment of annual dues to the TNCC. Membership in the TNCC automatically enrolls member institutions in the national Campus Compact network. State membership dues are set for the following fiscal year by majority vote of the TNCC Executive Board at its semi-annual meetings.. Each institution’s annual TNCC dues and fees shall be assessed based on the number of full-time equivalent students enrolled during the previous fall term. National dues are established by the National Campus Compact Executive Board based on the number of full-time equivalent undergraduate students enrolled during the

previous fall term. National dues are payable to the National Campus Compact on October 1 and April 1 of each year. The TNCC shall remit dues to National Campus Compact.

Section 3: Membership Responsibility

It is the member's responsibility to ensure that its institution takes advantage of all the benefits available to TNCC members. Each president or chancellor is responsible for appointing a primary contact to receive and disseminate information about TNCC programs and services. Other campus departments may be contacted directly to assure effective communication.

Section 4: Membership Termination and Reinstatement

The Executive Board may, by a majority vote of those present at any regularly constituted meeting, terminate the membership of any member who is in default in the payment of any dues or assessments. Upon written request signed by a former member and filed with the Executive Director, and, as appropriate, payment of all or a portion of past-due fees or dues, the Board may reinstate such former member to membership according to terms the Board deems appropriate.

Section 5: Other Types of Membership and Affiliated Partners

Presidents and chancellors who retire from office while a member of TNCC will become members emeriti. The Executive Board may choose to permit other memberships from K-12 schools, chambers of commerce, state agencies, non-profit organizations, community-based organizations, faith-based organizations, foundations, and private corporations. Entities interested in associating with the TNCC that do not meet membership criteria may be included as affiliated partners.

Article V: Finances

Section 1: Funding

The TNCC will operate as a non-profit-generating organization dedicated to educational pursuits and community enhancement. The host institution will work in conjunction with other members of the compact to seek funding from a variety of state, federal, charitable and private sources to support the TNCC. These sources may include the State of Tennessee, the Tennessee Board of Regents, the University of Tennessee System, the Tennessee Independent Colleges and Universities Association, federal, foundation, and corporate grants, and private gifts and donations. As used herein, the term "support" shall include administrative costs, salary, benefits, and other costs devolving from the TNCC's civic activities. The TNCC may assess costs related to its services to members, partners, and other entities and retain funds received therefrom to defray compact expenses. In no case shall any member, director or officer benefit financially. The TNCC shall maintain a reserve fund of restricted funds or an unexpended fund balance for the benefit of the TNCC in an amount or percentage approved annually by the Executive Board. The final budget shall be presented to the Board by the Executive Director.

Section 2: Fiscal Year

The fiscal year of the TNCC is from July 1 to June 30. The Executive Director shall present to the Executive Board for approval an annual operating budget of the TNCC prior to the start of the fiscal year.

Section 3: Transaction of Business

Unless specifically authorized by the Executive Board or as otherwise required by law, all business transactions shall be initiated and approved by the Executive Director. The Chair or in his or her absence, his designee, must approve any expenditure in excess of \$10,000. TSU

personnel shall have no oversight responsibility or responsibility for ensuring that the Executive Director presents a request for approval to the TNCC chair or his designee. All checks of more than \$500 disbursing funds held for the benefit of the TNCC from any account shall require the signatures of at least two individuals as authorized by the Board. For purposes of this provision, "signature" shall include electronic approval. State funds are deposited in an account determined by contract pursuant to statutorily-mandated procurement practices requiring RFP's for banking and related financial services using a competitive bidding process on a five-year cycle designated by state law. This process determines the banks, trust companies, or other depositories in which University funds will be deposited as well as related financial services. The Board may accept on behalf of the TNCC any contribution, grant, gift, bequest or device for the general purpose or for any special purpose of the TNCC.

Section 4: Annual Audit and Financial Report

The Executive Board shall establish procedures for a periodic independent audit to be available to all members of the Presidents' Council. In order to ensure the independence of the audit results, this audit of the books of TNCC shall be conducted at least annually by a Certified Public Accountant employed or contracted by a TNCC member institution *other than* the host institution at no cost to the host institution. The Board shall determine which non-host institution shall be responsible for conducting periodic audits and the audits' intervals. The results of such financial audits will be made available to all members of the Board by the non-host institution's auditor in conjunction with the Executive Director. The TNCC's accounting will be handled in a manner that is consistent with procedures of the host institution.

The Board shall present annually to the members of the Presidents' Council a report, verified by the Executive Director and the Vice-Chair showing the following:

- (a) To the extent that such exist, the assets held for the benefit of the TNCC and liabilities attributable to activities of the TNCC, including any endowment or special fund operating for the benefit of the TNCC at the end of the fiscal year immediately preceding the date of the report;
- (b) To the extent that such occur, principal changes in assets held for the benefit of the TNCC and liabilities attributable to activities of the TNCC, including any endowment funds or special funds dedicated to or held for TNCC activities, during the year immediately preceding the date of the report;
- (c) Restricted and unrestricted funding for the year immediately preceding the date of the report, including, to the extent that such exist, separate data with respect to each endowment or special fund held by or for the TNCC;
- (d) Costs, expenses and disbursements made to support or defray the cost of activities of the TNCC during the year immediately preceding the date of the report, in accordance with prevailing accounting principles and practices; and
- (e) The number of members of the TNCC as of the date of the report, together with a statement of increase or decrease in such number during the year immediately preceding the date of the reporting and a statement of the place where the names and addresses of the current members may be found. This report shall be filed with the minutes of the meeting of members of the TNCC Presidents' Council.

Article VI: Governance

Section 1: TNCC Governance Bodies

The functions of the TNCC shall be carried out through by the following bodies: Presidents' Council, Executive Board, and Advisory Committee. Other bodies may be authorized by the Executive Board.

Section 2: Presidents' Council

The Presidents' Council consists of presidents and chancellors of all dues-paying member institutions. It will be convened once a year and sets policies and direction for TNCC programs and services. Tennessee institutions that are active dues-paying members to the National Campus Compact are to be transferred to the TNCC effective July 2008 and pay their next annual dues to the TNCC.

Section 3: The Executive Board

The Executive Board consists of a majority of member presidents and chancellors. Representation of various regions and institutional types (i.e., community colleges, private colleges and universities, and public colleges and universities) is to be ensured. Eligibility to serve as a member of the Board is contingent upon institutional membership in good standing. While the majority of the Board members are presidents and chancellors, the Executive Board may appoint K-12, public or corporate Board members. The Board shall be composed of a minimum of nine and a maximum of twenty-one member presidents and chancellors. The composition of the Board shall be reviewed on a triennial basis and adjusted to reflect any changes in the composition of membership in TNCC. Candidates for the Board are identified by members of the Board and the Executive Director. Based on their willingness to serve, the candidates are formally presented to the Board for a vote.

Section 3.1: Terms of Office

Executive board members may be annually appointed to serve three-year terms and shall be eligible for election to a maximum of two additional consecutive terms. The President of the host institution maintains a standing position on the Board and serves as the Chair for a maximum of three full consecutive terms. Should a President leave his or her position with the institution, the incoming President shall assume that position on the Board for the remainder of the term. A Board member who is elected to fill a vacancy shall assume office immediately and shall serve the unexpired term of the Board member being replaced. A Board member elected to expand Board membership between annual elections shall begin serving immediately and shall be eligible for re-election at the next annual election that most closely approximates his/her three-year term. A vacancy in the Board shall be deemed to exist in the case of the death, resignation, or removal of any Board member or if the authorized number of Board members is increased. Any Board member may resign effective upon giving written notice to the Executive Director or to the Board Chair.

Section 3.2: Powers and Duties of Executive Board Members and Officers

The Executive Board shall have the power to make and alter any by-law. To the extent allowed by law, governance of the affairs of the TNCC shall be vested in the Board. The Board shall elect or appoint the officers of the TNCC, and recommend an individual to serve as Executive Director. The hiring decision shall be the decision of the host institution. The Board shall have the power to appoint such other officers as the Board may deem necessary for transaction of the business of the TNCC. Any officer may be removed by the Board whenever, in its judgment, the interests of the organization are served. The Board shall also have the authority to fill the

vacancy in any office. The elected officers of the TNCC shall consist of a Chair, and a Vice-Chair who also serves as Secretary/Treasurer. Elected officers may be removed at any time by majority vote of the members of the Board. The Board shall:

- a. Approve of the plans, programs, services, and budgets;
- b. Recruit presidents and chancellors, including Board participation;
- c. Establish a schedule for annual membership dues;
- d. Formulate specific policies necessary for TNCC management consistent with the policies and requirements of the host institution;
- e. Cultivate and secure political and financial support for programs and services consistent with the policies, practices, and organizational chain of command of the host institution and the host institution's governing Board;
- f. Institutionalize civic engagement, service-learning, and community service initiatives on one's own campus and throughout the state;
- g. Speak out publicly in state and national forums on behalf of higher education's responsibilities to the larger society; and
- h. Promote the TNCC's mission and act as a spokesperson.

Section 3.3: Powers and Duties of Chair of Executive Board

The Executive Board elects the Chair. The Chair assumes a leadership role in the Board and act as the signatory or signatories, in conjunction with the Executive Director, on behalf of TNCC. The responsibilities of the Executive Board Chair include:

- a. Chairing the Executive Board meetings;
- b. Maintaining regular contact with the Executive Director;
- c. Serving as public spokesperson for the TNCC;
- d. Approving and signing TNCC documents on behalf of the Executive Board; and
- e. Additional responsibilities as determined by Executive Board.

Section 3.4: Vice-Chair/Secretary-Treasurer

The Vice-Chair shall perform the duties specified above in the absence or disability of the Chair. The Vice-Chair also performs the duties of the Secretary/Treasurer and other duties delegated by the Chair or the Board. The Vice-Chair ensures that the minutes, agendas, and all other records pertaining to the operation of the Executive Board and all of its committees are available and accurate and that financial reports of TNCC operations accurately represent the financial conditions of the organization. The Vice-Chair shall have signature authority on behalf of TNCC. The Vice-Chair shall assist the Executive Director in the development of the annual TNCC budget, review of the financial circumstances of the TNCC, review of the affiliation agreement with the host institution, review of any audits conducted on TNCC finances, and report findings to the Executive Board.

Section 3.5: Executive Director

The Executive Director shall be recommended by the Executive Board in accordance with qualifications recommended by the national Campus Compact and adopted by the Executive Board. The Executive Director shall be compensated as shall be determined by the institution on whose payroll the Executive Director is placed. There shall be an annual performance review of the Executive Director conducted through procedures and criteria established by the Board, but this shall not replace or supersede the evaluative processes and procedures of the host institution.

The Executive Director serves as the chief executive officer of the TNCC, responsible for the operation of the TNCC in accord with its mission, the directives of the Board, and the policies, procedures, and requirements of the host institution. The Executive Director reports to the Board through the Chair and to such supervisory personnel as is/are designated by the host institution. The Executive Director has the responsibility for providing that notices required by these by-laws be issued, and shall provide that minutes of all meetings of the Board and its committees be adequately kept. Subject to such supervisory powers as are vested by the Board, the Executive Director shall supervise, direct, and control the business of the TNCC and actively manage its business. The Executive Director shall prepare an annual budget for review and approval as well as strategic planning information and up-dates for presentation to and adoption by the Board. The Executive Director in accordance with the policies of TNCC and the host institution shall designate the duties and supervision of TNCC employees and consultants and be responsible for the appointment, evaluation, and dismissal of all TNCC personnel.

Consistent with the policies, procedures, and requirements of the host institution, the Executive Director may engage in negotiations involving commitments of the resources of the TNCC or the acceptance of money or resources in furtherance of the purposes of the organization as set forth by these by-laws and amendments. Acceptance of gifts, grants, and other funds shall be specifically subject to the requirements, processes, and policies of the host institution. All contracts, purchases, and disbursements shall be subject to the policies, requirements and approvals required by the host institution. The Executive Director shall attend meetings of the Presidents' Council, Executive Board, and Advisory Committee without vote and shall be responsible for maintaining records of the meetings. The Executive Director, through the development and facilitation of information channels and programs, shall enable the Board and TNCC staff to fulfill their functions. The Executive Director shall perform all such other duties as are incident to this office.

A quorum of the Executive Board is necessary for a vote on the termination of the Executive Director. In the event of a vacancy in the position of the Executive Director, the Executive Board shall conduct a search to fill the vacancy.

Section 3.6: Convening of Executive Board Meetings

The Executive Board meets a minimum of twice a year at a place determined by the Executive Board. Special meetings of the Executive Board for any purpose may be called at any time by the Executive Chair, Executive Director, or any two (2) Executive Board members. The regular meetings and special meetings of the Executive Board shall be held at a place designated by the Board.

Section 3.7: Conduct of Executive Board Meetings

The presence of a minimum of seven (7) members of the Board at a meeting of the Board constitutes a quorum for the transaction of business. Board members may participate in a meeting through use of a conference call. Every decision done or made by a majority of the Board members present at a meeting duly held at which a quorum is present shall be regarded as the act of the TNCC Board. A meeting at which a quorum is initially present may continue to transact business notwithstanding the withdrawal of board members, provided that any action taken is approved by at least a majority of the required quorum for such meeting. Decisions of the Board may be made through the use of electronic mail or facsimile transmission so long as a quorum is present.

Section 3.8: Standing and Special Committees

The Executive Board may establish a Standing Committee at any time, in any number, for any purpose consistent with the mission of the TNCC. Solicitation of interest in serving on committees shall be done by the Executive Director who makes recommendations to the Board. The Board may appoint special committees at any time for any purpose consistent with the mission of the TNCC. These committees may be of short duration and single purpose since they are not standing committees. The Executive Director shall be an ex-officio, non-voting member of all committees.

Section 4: Advisory Committee

Section 4.1: Nomination and Election

A presidential nominating committee shall be responsible for assembling a slate of initial Advisory Committee members. Once the slate has been selected, it is presented to the Executive Board. Once all nominations have been heard, the Chair of the Advisory Committee presides over the election of the new Advisory Committee members. The Advisory Committee will elect a new chair or co-chairs for a three-year term.

Section 4.2: Meetings

The Advisory Committee members meet twice a year following the Executive Board meetings. Committee members shall be available to meet with TNCC staff from time to time to provide support for program development and evaluation. New members of the Advisory Committee are invited to attend, in a non-voting capacity, the spring Advisory Committee meeting at which they are appointed; this meeting may serve as an orientation to the Advisory Committee.

Section 4.3: Composition and Terms

The Advisory Committee consists of individual faculty and staff of member institutions and other affiliated collaborators who advise the Board on such matters as strategic planning; program development; membership development; research; faculty development P-16; community partnership development; grants development; evaluation; student leadership, technology and social media; AmeriCorps*VISTA; and international service-learning.

Every effort shall be made to ensure representation of various regions and institution types. The Board has the option of appointing additional members to widen representation. The Chair of the Advisory Committee will attend the Presidents' Council and Executive Board meetings and present reports as needed. Membership of the Advisory Committee shall be drawn from the following categories and their terms of service specified below.

Representation	Number of Reps	Terms (years)
K-12	3	2,3,4
State Board of Ed	1	3
Community Colleges	3	2,3,4
TICUA Institutions	4	2,3,3,4
TBR Institutions	4	2,3,3,4
UT Institutions	3	2,3,4
Community	3	2,3,4
Corporate	3	2,3,4
Student	1	2
Volunteer TN	1	4
Technology & Social Media	3	2,3,4
AmeriCorps*VISTA	3	2,3,4
International Service Learning	3	2,3,4

After each cohort has served one (1) term then all advisory committee members either returning for a second term or any newly appointed representatives will serve a three (3) year term. No one can serve more than two (2) consecutive terms. No one can serve a total of more than four (4) terms during their lifetime.

Section 4.4: Responsibilities of the Advisory Committee

- a. Attend scheduled meetings;
- b. Consult with the Board and the Executive Director to help develop the policies and member services and participate in the strategic planning process;
- c. Assist the Executive Director with member services;
- d. Attend to the needs of service facilitators, practitioners, and learners throughout the State to the Executive Board;
- e. Provide staff support for special events; and
- f. Other duties as requested by Presidents' Council, Executive Board, and Executive Director

Section 4.5: Responsibilities of Chair and Co-Chairs

- a. Chair scheduled meetings;
- b. Maintain regular contact with the Executive Director and provide input to the Executive Director staff on business to be conducted at the Presidents' Council and Executive Board meetings;
- c. Serve as a liaison and provide a report to the Presidents' Council and Executive Board at their semi-annual and other special meetings;
- d. Serve as public spokesperson(s) for the TNCC and advocate(s) for the public service mission of higher education; and
- e. Additional responsibilities as determined by the Presidents' Council, the Executive Board, the Advisory Committee, and the Executive Director

ARTICLE VII: MISCELLANEOUS PROVISIONS

Section 1: Maintenance of Records

The TNCC shall keep records of the proceedings of the Presidents' Council, the Executive Board, and the Advisory Committee. It shall maintain by-laws and amendments certified by the Secretary/Treasurer of the TNCC, as well as a membership register providing relevant information about each member institution. The TNCC shall also keep accurate and up-to-date financial records at the registered office of the TNCC.

Section 2: Access to Records

Every member shall have a right to examine, during the usual hours for business, the membership register, books and records of account and records of the proceedings of the members and directors, and to make copies or extracts therefrom. The request shall be directed to the TNCC at its office.

Section 3: Electronic Records

All official documents of the TNCC including, but not limited to, by-laws, contracts, minutes, budgets, financial statements, notices and agendas of meetings, will be posted to the TNCC website.

Section 4: Compensation

Executive Board, Advisory Committee, Standing or Special Committee members shall not receive any salaries or other compensation for their services, but, by resolution of the Executive Board, may be reimbursed for any actual expenses incurred in the performance of their duties for the TNCC. The Executive Board shall establish a policy governing such potential reimbursements at the time it adopts its annual budget. The TNCC shall not loan money or property to, or guarantee the obligation of, any member.

Section 5: Non-Discrimination

The TNCC may not discriminate on the basis of race, age, color, creed, sex, handicap, sexual orientation, or national origin, in the administration of any employment policies, or administration of any of its programs or of its benefits to the public.

Section 6: Conflict of Interest and Prohibition of Private Increment

Any possible conflict of interest shall be disclosed to the Board. If the subject of the putative conflict of interest becomes a matter of Board action, the involved member shall not be allowed to vote on the matter, nor be counted in the quorum for the meeting at which Board action will take place. No funds received by the TNCC shall inure to the benefit of, or be given to its directors, officers, or other private persons or any contributor to the organization. The Executive Board, Advisory Committee, and staff owe a duty of loyalty to the organization which requires that in serving the TNCC, they act, not in their personal interests or in the interests of others, but rather solely in the interests of the TNCC. The Executive Board, Advisory Committee, and staff must have allegiance to the TNCC's mission and may not use their positions or information they have about the TNCC in a manner that allows them to secure a pecuniary benefit for themselves or their relatives.

Section 7: Code of Ethics

The TNCC and its board, committees, and employees will comply with the following Code in all of their actions. As long as the TNCC is in existence, and except with the prior approval of the Executive Board, no director, officer or employee of the TNCC shall:

- a. do any act in violation of these by-laws or a binding obligation of the TNCC;
- b. do any act with the intention of harming the TNCC or any of its operations;
- c. do any act that would make it unnecessarily difficult to carry on the intended ordinary business of the TNCC;
- d. receive an improper personal benefit from the operation of the TNCC;
- e. use the assets of the TNCC, directly or indirectly, for any purpose other than carrying on the business of the TNCC;
- f. wrongfully transfer or dispose of TNCC property, including intangible property such as goodwill; and use the name of the TNCC (or any substantially similar name) or any trademark or trade name adopted by the TNCC, except on behalf of the TNCC in the ordinary course of the TNCC's mission.

Section 8: Indemnification of Directors, Officers, and Members

The Board shall be empowered to purchase commercial liability coverage indemnifying any director, officer or member (or former director, officer or member of TNCC) to the fullest extent permitted by law so long as state funds are not used for such purchase and said director, officer or member has acted in good faith and in the best interests of the organization; it being acknowledged, however, that no member shall have any authority to act on behalf of TNCC except as authorized by the Executive Board. For purposes of this Article, the phrase "to the fullest extent permitted by law" shall be construed to mean that: (i) the officers and directors of TNCC shall be entitled to indemnification (and the TNCC shall be permitted to indemnify and/or pay for or reimburse expenses in advance of final disposition of a proceeding provided that such does not utilize any state funds or any federal or private funds restricted to a particular purpose) to the same extent that an officer or director of a nonprofit corporation formed under Tennessee law would be entitled to indemnification; and (ii) TNCC shall be permitted to indemnify a member and/or pay for or reimburse expenses in advance of final disposition of a proceeding for a member to the fullest extent permitted by (or not proscribed by) Tennessee law. State funds may not be used to purchase liability coverage.

To the extent that Tennessee law provides for immunity and/or coverage of state employees acting within the course and scope of their employment and not for personal gain, it is hereby acknowledged that state employees performing TNCC obligations as a function of their state employment shall enjoy the protections and immunities provided by law, including sovereign immunity and all common-law immunities.

To the extent that any member institution maintains liability coverage for its employees, no provision contained herein shall prevent such coverage or protection from inuring to the benefit of employees performing duties for the benefit of the TNCC as a part of the employee's institutional job duties.

Section 9: Dissolution

Upon dissolution of TNCC, the Executive Board shall, after paying or making provisions for the payment of all of the liabilities attributable to the TNCC, dispose of all assets held for the benefit of TNCC exclusively for the purpose of TNCC unless such have been placed in an endowment from which, under the terms of the endowment, they may not be disgorged, to return any unused funds to its members in accordance with prior contributions; provided, however, that no return shall be made to any member which is not then an organization exempt from federal income tax under section 501(c)(3) of the Internal Revenue Code or otherwise exempt under applicable law.

ARTICLE VIII: LIMITATIONS

TNCC signatories (Executive Board Chair and Executive Director) are empowered to make financial commitments on behalf of the organization, but only to the extent of available funds. However, the TNCC has no authority to make commitments on behalf of its members unless such authority is provided by specific, written delegation.

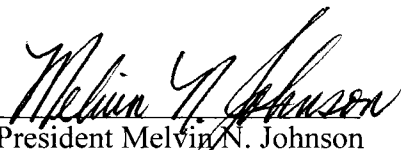
ARTICLE IX: AMENDMENTS TO BY-LAWS

The by-laws may be amended by an affirmative vote of a quorum of the Executive Board. Any institutional member may submit proposed amendments, in writing, to the Executive Board, and proposed amendments will be circulated 30 days prior to a scheduled meeting.

TENNESSEE CAMPUS COMPACT EXECUTIVE BOARD MEMBERS AND CHARTER MEMBER PRESIDENTS AND CHANCELLORS

**STATE OF TENNESSEE
TENNESSEE CAMPUS COMPACT EXECUTIVE BOARD MEMBERS**

TENNESSEE STATE UNIVERSITY

By: 
President Melvin N. Johnson
Tennessee Campus Compact
Executive Board Chair

7-25, 2008
Date

TENNESSEE INDEPENDENT COLLEGES AND UNIVERSITIES ASSOCIATION

By: _____
President Claude O. Pressnell, Jr.
Tennessee Campus Compact
Vice-Chair/Secretary/Treasurer

_____, 2008
Date

TENNESSEE LEGISLATURE

By: _____
Senator Rosalind Kurita
Tennessee Campus Compact Board Member

_____, 2008
Date

UNIVERSITY OF TENNESSEE AT MARTIN

By: _____
Chancellor Thomas Rakes
Tennessee Campus Compact Board Member

_____, 2008
Date

AUSTIN PEAY STATE UNIVERSITY

By: _____
President Timothy Hall
Tennessee Campus Compact Board Member

_____, 2008
Date

MIDDLE TENNESSEE STATE UNIVERSITY

By: _____
President Sidney McPhee
Tennessee Campus Compact Board Member

_____, 2008
Date

TENNESSEE TECHNOLOGICAL UNIVERSITY

By: _____
President Robert Bell
Tennessee Campus Compact Board Member

_____, 2008
Date

UNIVERSITY OF MEMPHIS

By: _____, 2008
President Shirley Raines Date
Tennessee Campus Compact Board Member

CLEVELAND STATE COMMUNITY COLLEGE

By: _____, 2008
President Carl Hite Date
Tennessee Campus Compact Board Member

DYERSBURG STATE COMMUNITY COLLEGE

By: _____, 2008
President Karen Bowyer Date
Tennessee Campus Compact Board Member

MOTLOW STATE COMMUNITY COLLEGE

By: _____, 2008
President Mary Lou Apple Date
Tennessee Campus Compact Board Member

SOUTHWEST TENNESSEE COMMUNITY COLLEGE

By: _____, 2008
President Nathan Essex Date
Tennessee Campus Compact Board Member

VOLUNTEER STATE COMMUNITY COLLEGE

By: _____, 2008
President Warren Nichols
Tennessee Campus Compact Board Member
Date

BELMONT UNIVERSITY

By: _____, 2008
President Robert Fisher
Tennessee Campus Compact Board Member
Date

LAMBUTH UNIVERSITY

By: _____, 2008
President Fred Zuker
Tennessee Campus Compact Board Member
Date

LANE COLLEGE

By: _____, 2008
President Wesley McClure
Tennessee Campus Compact Board Member
Date

LIPSCOMB UNIVERSITY

By: _____, 2008
President Randolph Lowry
Tennessee Campus Compact Board Member
Date

MARTIN METHODIST UNIVERSITY

By: _____, 2008
President Ted Brown Date
Tennessee Campus Compact Board Member

UNIVERSITY OF THE SOUTH - SEWANEE

By: _____, 2008
President Joel Cunningham Date
Tennessee Campus Compact Board Member

UNIVERSITY OF TENNESSEE AT CHATTANOOGA

By: _____, 2008
Chancellor Roger Brown Date
Tennessee Campus Compact Charter Member

UNIVERSITY OF TENNESSEE AT KNOXVILLE

By: _____, 2008
Chancellor Jan F. Simek Date
Tennessee Campus Compact Charter Member

EAST TENNESSEE STATE UNIVERSITY

By: _____, 2008
President Paul Stanton
Tennessee Campus Compact Charter Member

JACKSON STATE COMMUNITY COLLEGE

By: _____, 2008
President Bruce Blanding
Tennessee Campus Compact Charter Member
Date

PELLISSIPPI STATE COMMUNITY COLLEGE

By: _____, 2008
President Allen G. Edwards
Tennessee Campus Compact Charter Member
Date

ROANE STATE COMMUNITY COLLEGE

By: _____, 2008
President Gary Goff
Tennessee Campus Compact Charter Member
Date

WALTERS STATE COMMUNITY COLLEGE

By: _____, 2008
President Wade McCamey
Tennessee Campus Compact Charter Member
Date

LEE UNIVERSITY

By: _____, 2008
President Paul Conn
Tennessee Campus Compact Charter Member
Date

MIDDLE TENNESSEE SCHOOL OF ANESTHESIA

By: _____, 2008
President Loren Philip Hunt Date
Tennessee Campus Compact Charter Member

SOUTHERN ADVENTIST UNIVERSITY

By: _____, 2008
President Gordon Bietz Date
Tennessee Campus Compact Charter Member

TUSCULUM COLLEGE

By: _____, 2008
President Russell Nichols Date
Tennessee Campus Compact Charter Member

VANDERBILT UNIVERSITY

By: _____, 2008
Chancellor Nicholas Zeppos Date
Tennessee Campus Compact Charter Member